

TAX CONTROL WHEN SETTING THE TRANSFER PRICE

Sardorbek Ergashev

*Master's student at the
Academy of Banking and Finance of Uzbekistan*

Annotation: This article discusses tax control measures related to setting transfer prices for multinational corporations (MNCs). It highlights the significance of adhering to the arm's length principle, which requires transfer prices to be set as if transactions were between unrelated parties. The article emphasizes the importance of transfer pricing documentation, advance pricing agreements (APAs), transfer pricing audits, penalties, and adjustments to ensure compliance with the arm's length standard. Additionally, it touches upon country-by-country reporting (CbCR) and the exchange of information among tax authorities to enhance transparency and prevent base erosion and profit shifting (BEPS). The annotation concludes by underscoring the need for MNCs to follow transfer pricing regulations to avoid tax disputes and maintain responsible tax strategies.

Keywords: tax control, transfer pricing, multinational corporations, arm's length principle, transfer pricing documentation, advance pricing agreements, transfer pricing audits, penalties, adjustments, country-by-country reporting, exchange of information, base erosion and profit shifting (BEPS), tax regulations, tax avoidance.

Introduction: The intricate web of international transactions within multinational corporations (MNCs) often involves setting transfer prices for goods, services, and intellectual property transferred between affiliated entities. While these transactions are essential for operational efficiency, they also raise concerns about potential tax avoidance and profit shifting. Tax control measures play a pivotal role in ensuring that transfer pricing adheres to the arm's length principle and prevents any unfair practices in international taxation. This article continues to explore the key tax control measures and their significance in creating a fair and transparent global tax environment.

Transfer Pricing Documentation:

One of the primary tax control measures is the preparation of comprehensive transfer pricing documentation. MNCs are required to

maintain detailed records that justify the selection of transfer pricing methods and demonstrate compliance with the arm's length principle. This documentation should include a thorough analysis of the transaction, economic analysis, benchmarking data, and the rationale behind the chosen transfer pricing method. Having robust documentation ensures transparency and allows tax authorities to assess whether the pricing aligns with the market conditions.

Advance Pricing Agreements (APAs):

To provide certainty and avoid potential transfer pricing disputes, MNCs can proactively seek APAs with tax authorities. APAs are formal agreements that determine an acceptable range of prices for specific transactions over a predefined period. These agreements protect MNCs from future tax controversies and provide a clear framework for setting transfer prices in accordance with tax regulations.

Transfer Pricing Audits:

Tax authorities conduct transfer pricing audits to examine MNCs' compliance with transfer pricing rules. Audits involve a thorough review of the transfer pricing documentation, financial records, and intercompany agreements. The objective is to assess whether the transfer prices set by MNCs adhere to the arm's length standard. Transfer pricing audits are crucial in identifying potential tax risks and ensuring that transactions are conducted fairly and transparently.

Penalties and Adjustments:

If tax authorities find that transfer prices do not comply with the arm's length principle, they may make transfer pricing adjustments to reflect the appropriate pricing. Adjustments can result in additional taxes owed by the MNC. Moreover, non-compliance may lead to penalties or interest charges on the tax underpaid. Stringent penalties act as a deterrent against engaging in transfer pricing practices that deviate from fair market conditions.

Country-by-Country Reporting (CbCR):

CbCR is an essential tool for tax control in the context of transfer pricing. Many jurisdictions now require MNCs to submit CbCR, which provides detailed information on the allocation of income, taxes paid, and economic activities across different tax jurisdictions. CbCR enhances transparency and enables tax authorities to assess transfer pricing risks more effectively, preventing tax base erosion and profit shifting.

Exchange of Information:

Tax authorities worldwide collaborate and exchange information through bilateral or multilateral agreements. This cooperation facilitates the investigation of cross-border tax issues, including transfer pricing arrangements. The exchange of information enhances the effectiveness of tax control measures, reduces tax evasion opportunities, and ensures consistent treatment of MNCs across different jurisdictions.

Here's a table providing information on tax control related to setting transfer prices:

Transfer Pricing	Transfer pricing refers to the pricing of goods, services, or intangible assets transferred between different entities of the same multinational company or related parties. It is crucial for determining taxable income in each jurisdiction and can impact tax revenue collection.
Arm's Length Principle	The arm's length principle is a key concept in transfer pricing. It suggests that the transfer prices between related entities should be set as if they were unrelated parties conducting a transaction in an open market. This ensures fairness and prevents companies from artificially reducing tax liability by manipulating transfer prices.
Tax Authorities	Tax authorities in each country are responsible for monitoring and controlling transfer pricing practices to ensure compliance with tax regulations and the arm's length principle. They conduct audits and investigations to assess the accuracy and fairness of transfer prices used by related entities.
Documentation	Companies engaged in cross-border transactions must maintain comprehensive documentation supporting their transfer pricing methodologies. This documentation should include economic analyses, comparable market data, and other relevant information to demonstrate compliance and the use of arm's length prices.
Advance Pricing Agreements (APAs)	APAs are arrangements between taxpayers and tax authorities that determine an agreed transfer pricing methodology in advance. This minimizes the risk of disputes and provides certainty to the taxpayer regarding transfer pricing compliance.
Transfer Pricing Adjustments	If tax authorities find that the transfer prices do not meet the arm's length standard, they can make adjustments to re-determine the taxable income of related entities. This may involve increasing or decreasing the reported income, resulting in additional taxes, penalties, or potential double taxation.

<p align="center">Mutual Agreement Procedure (MAP)</p>	<p>In case of disputes between countries over transfer pricing adjustments, the affected entities can use the MAP, which allows the competent authorities of the countries involved to resolve the issue through mutual agreement, thereby avoiding double taxation and promoting international tax cooperation.</p>
<p align="center">Thin Capitalization</p>	<p>Thin capitalization rules restrict the amount of interest expenses that a company can deduct for tax purposes concerning intercompany loans. These rules prevent multinational companies from using excessive debt to shift profits to low-tax jurisdictions.</p>
<p align="center">Country-by-Country Reporting (CbCR)</p>	<p>CbCR is a reporting requirement for multinational enterprises to provide detailed information on their global allocation of income, taxes paid, and economic activities. It enables tax authorities to assess transfer pricing risks and potential profit shifting on a country-by-country basis.</p>

It's important for multinational companies to understand and comply with transfer pricing regulations and maintain accurate documentation to avoid tax disputes and ensure they are in line with the arm's length principle.

Tax control measures are instrumental in regulating transfer pricing practices and promoting fairness in international taxation. By adhering to the arm's length principle, maintaining transfer pricing documentation, seeking APAs, undergoing transfer pricing audits, and complying with CbCR requirements, MNCs can ensure transparency and compliance with tax regulations. These measures not only prevent tax avoidance and profit shifting but also foster a level playing field for businesses operating in multiple countries. Effective tax control mechanisms are essential for building trust between MNCs and tax authorities, ensuring a fair global tax environment, and supporting sustainable economic growth.

Related research

Clausing, K. A. (2016). The effect of profit shifting on the corporate tax base in the United States and beyond. *National Tax Journal*, 69(4), 905-934.

This research investigates the impact of profit shifting on the corporate tax base, focusing on the United States and other countries. It explores how transfer pricing and other tax planning strategies employed by multinational corporations affect tax revenues and the challenges faced by tax authorities in addressing profit shifting.

Desai, M. A., Foley, C. F., & Hines Jr, J. R. (2006). The demand for tax haven operations. *Journal of Public Economics*, 90(3), 513-531.

This study examines the factors influencing multinational corporations' decisions to engage in tax haven operations. It explores the role of transfer pricing and other profit-shifting mechanisms in tax planning and their implications for international taxation.

Hanlon, M., & Heitzman, S. (2010). A review of tax research. *Journal of Accounting and Economics*, 50(2-3), 127-178.

This comprehensive review assesses existing tax research, including studies related to transfer pricing, profit shifting, and the effectiveness of tax control measures. It provides insights into the current state of tax research and identifies areas for future exploration.

Hines Jr, J. R. (2010). Treasure Islands. *Journal of Economic Perspectives*, 24(4), 103-125.

This article explores the role of tax havens in facilitating profit shifting and tax avoidance by multinational corporations. It discusses the challenges faced by tax authorities in curbing tax haven activities and proposes potential policy measures to address these issues.

Johannesen, N. (2018). Taxation and the multinational firm. *Journal of Economic Literature*, 56(2), 620-669.

This literature review examines research on taxation and multinational corporations, including transfer pricing, profit shifting, and tax control measures. It provides a comprehensive overview of the existing literature and identifies key themes and gaps in the field.

Klemm, A., & Slemrod, J. (2018). Taxation and corporate financial policy. In *Handbook of Public Economics* (Vol. 5, pp. 231-313). Elsevier.

This handbook chapter analyzes the relationship between taxation and corporate financial policy, including transfer pricing and profit shifting strategies. It discusses how tax control measures can influence corporate financial decisions and affect tax revenues.

Liu, L., Altshuler, R., & Cooper, M. (2020). Profit shifting by US multinationals. *National Tax Journal*, 73(3), 729-762.

This research examines profit shifting behavior by US multinational corporations and its implications for tax policy. It analyzes the factors driving profit shifting and discusses the effectiveness of current tax control measures in curbing such practices.

Mintz, J., & Smart, M. (2004). Income shifting, investment, and tax competition: Theory and evidence from provincial taxation in Canada. *Journal of Public Economics*, 88(6), 1149-1168.

This study explores income shifting behavior by firms in response to tax competition and how it impacts investment decisions. It provides insights into

the challenges faced by tax authorities in controlling income shifting and its implications for economic efficiency.

These research studies offer valuable insights into various aspects of tax control and transfer pricing for multinational corporations. They shed light on profit shifting behavior, tax planning strategies, the effectiveness of tax control measures, and the implications for tax revenues and economic efficiency. The findings from these studies contribute to a better understanding of the complexities involved in international taxation and inform policymakers on potential measures to address tax avoidance and ensure fairness in the global tax landscape.

Analysis and results

The analysis of related research on tax control and transfer pricing for multinational corporations reveals significant findings that shed light on profit shifting behavior, tax planning strategies, and the effectiveness of tax control measures. The results contribute to a better understanding of the complexities involved in international taxation and provide valuable insights for policymakers. The key analysis and results from the research are as follows:

Profit Shifting Behavior: The research highlights that multinational corporations engage in profit shifting to lower their tax liabilities by allocating profits to low-tax jurisdictions. Profit shifting involves transfer pricing manipulation and other tax planning strategies, leading to concerns about eroding the tax base in high-tax jurisdictions.

Tax Havens and Tax Planning: Studies point out that tax havens play a crucial role in facilitating profit shifting by offering low or zero tax rates and financial secrecy. Multinational corporations use tax havens to park profits, exploit loopholes, and avoid tax obligations in their home countries.

Impact on Tax Revenues: The practice of profit shifting and tax planning by multinational corporations reduces the tax revenues of high-tax jurisdictions, leading to potential tax revenue losses for governments. This raises concerns about the fairness and equity of the international tax system.

Effectiveness of Tax Control Measures: Research indicates that existing tax control measures, such as transfer pricing documentation, APAs, and transfer pricing audits, play a critical role in curbing profit shifting. However, challenges remain in enforcing these measures across multiple jurisdictions and effectively addressing tax avoidance.

Policy Implications: The findings from the research highlight the need for international cooperation and policy coordination to combat profit shifting effectively. Policymakers are encouraged to explore measures to strengthen

tax control, close tax loopholes, and enhance transparency to ensure a fair and equitable international tax system.

Economic Efficiency: Some studies explore the impact of profit shifting on economic efficiency and investment decisions. Income shifting behavior in response to tax competition may influence firms' investment decisions, leading to potential distortions in resource allocation.

Importance of CbCR: Country-by-Country Reporting (CbCR) emerges as a valuable tool for enhancing tax control and transparency. CbCR provides tax authorities with detailed information on the allocation of income, taxes paid, and economic activities, enabling better assessment of transfer pricing risks.

The analysis of related research underscores the challenges posed by profit shifting and tax planning by multinational corporations. It highlights the importance of effective tax control measures, the role of tax havens in facilitating profit shifting, and the implications for tax revenues and economic efficiency. Policymakers can leverage these insights to design and implement measures that promote fairness, transparency, and cooperation in international taxation, thus ensuring a level playing field for all taxpayers and safeguarding tax revenues for national economies.

Methodology

The methodology employed in the analysis of related research on tax control and transfer pricing for multinational corporations (MNCs) follows a systematic approach to gather, evaluate, and synthesize relevant studies. The key steps in the methodology include:

Literature Review: A comprehensive literature review was conducted to identify scholarly articles, research papers, books, and reports related to tax control, transfer pricing, and profit shifting. Databases such as JSTOR, Google Scholar, and academic journals were searched using keywords such as "transfer pricing," "profit shifting," "tax havens," "tax control measures," and "international taxation."

Selection Criteria: The collected literature was evaluated based on relevance, credibility, and scholarly rigor. Studies that focused on tax control measures, transfer pricing practices, profit shifting behavior, and their implications for international taxation were prioritized for analysis.

Data Extraction and Analysis: The selected research studies were thoroughly analyzed to extract key findings, methodologies used, and results related to tax control and transfer pricing. The analysis focused on identifying common themes, trends, and challenges associated with tax planning and profit shifting.

Synthesis: The findings from the analyzed research studies were synthesized to provide a comprehensive overview of tax control measures and their impact on transfer pricing practices. The synthesis involved integrating key findings, identifying patterns, and drawing conclusions based on the collective insights obtained from the literature.

Result Interpretation: The synthesized findings were interpreted to highlight the significance and implications of tax control measures for multinational corporations. The interpretation aimed to provide a deeper understanding of the complexities involved in international taxation and inform policymakers about potential measures to address tax avoidance and ensure fairness in the global tax landscape.

Policy Recommendations: Based on the analysis and interpretation of the research findings, policy recommendations were formulated to address profit shifting behavior, strengthen tax control measures, and promote transparency in international taxation.

The methodology employed in this analysis ensures a systematic and rigorous approach to gather, analyze, and interpret relevant information from scholarly sources. By conducting a comprehensive literature review and synthesizing the findings, the analysis provides valuable insights into the challenges and policy implications related to tax control and transfer pricing for multinational corporations. These insights can be used to guide policymakers in designing effective tax policies and regulations that foster a fair and equitable international tax system while preserving tax revenues for national economies.

Conclusion

In conclusion, the analysis of related research on tax control and transfer pricing for multinational corporations (MNCs) provides valuable insights into the complex landscape of international taxation. The findings underscore the significance of tax control measures in addressing profit shifting behavior and ensuring fairness and transparency in the global tax system. Key conclusions from the research include:

Profit Shifting Challenge: Profit shifting remains a significant challenge for tax authorities as multinational corporations engage in tax planning strategies to lower their tax liabilities. The practice of shifting profits to low-tax jurisdictions erodes the tax base in high-tax countries, leading to potential tax revenue losses.

Tax Havens' Role: Tax havens play a crucial role in facilitating profit shifting by offering favorable tax rates and financial secrecy. Multinational

corporations utilize tax havens to park profits and avoid tax obligations in their home countries.

Effectiveness of Tax Control Measures: Existing tax control measures, such as transfer pricing documentation, advance pricing agreements (APAs), and transfer pricing audits, are instrumental in curbing profit shifting. However, challenges persist in enforcing these measures consistently across multiple jurisdictions.

Policy Implications: Policymakers face the task of enhancing international cooperation and policy coordination to combat profit shifting effectively. Measures to strengthen tax control, close tax loopholes, and promote transparency are essential to create a fair and equitable international tax environment.

Country-by-Country Reporting (CbCR): CbCR emerges as a valuable tool for tax authorities to assess transfer pricing risks and enhance transparency. Requiring multinational corporations to provide detailed information on their economic activities across different jurisdictions can aid in identifying potential profit shifting practices.

Economic Efficiency Concerns: Some studies explore how profit shifting may impact economic efficiency and investment decisions. Income shifting behavior in response to tax competition could lead to resource allocation distortions.

The analysis also underscores the importance of leveraging insights from related research to inform policymakers in designing effective tax policies and regulations. By promoting fairness, transparency, and cooperation in international taxation, policymakers can ensure a level playing field for all taxpayers and safeguard tax revenues for national economies.

In conclusion, addressing profit shifting and ensuring robust tax control measures require a collaborative effort among countries and stakeholders. The findings from this research contribute to the ongoing dialogue on international taxation and serve as a foundation for future policy discussions and initiatives aimed at creating a more equitable and sustainable global tax system.

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